### **Auditing Procedures Report**

			. 2 of 1968, as		<b>POTE</b> nd P.A. 71 of 1919	), as amended.					
Loc	al Uni	t of Go	veramen: Tys	je			Local Unit N	ame		County	
	Cour		□City	□Twp	□Village	XOther	Novi C	ommunity Scho	ool District	Oakland	
c tan tan				Opinion Date Septembe	er 21, 2	006	t Submitted to State 15, 2006				
We .	affirn	n that	i:								
We :	are c	ertifie	ed public a	ccountants	s licensed to p	ractice in M	lichigan.				
We Man	furthe ager	er aff nent	irm the foll Letter (rep	owing mate ort of comi	erial, "no" resp ments and rec	oonses have commendati	e been disc ons).	losed in the financia	l statements, includ	ing the notes, or in the	
	YES	S N	Check each applicable box below. (See instructions for further detail.)								
1.	X		All require reporting	ed compor entity note	nent units/func es to the finan	ds/agencies cíal stateme	of the loca ents as nec	I unit are included in essary.	the financial staten	nents and/or disclosed in the	
2.	X		There are (P.A. 27	e no accun 5 of <b>19</b> 80)	nulated deficit or the local ur	s in one or r nit has not e	nore of this exceeded its	unit's unreserved fu budget for expendi	ind balances/unres tures.	tricted net assets	
3.	X		The local	unit is in o	compliance wit	th the Unifor	rm Chart of	Accounts issued by	the Department of	Treasury.	
4.	X		The local	unit has a	dopted a budg	get for all re	quired fund	ls.			
5.	X		A public I	nearing on	the budget wa	as held in a	ccordance	with State statute.			
6.	X		The local	unit has n		: Municipal I	Finance Ac	t, an order issued ur	nder the Emergency	Municipal Loan Act, or	
7.	X		The local	unit has n	ot been delind	quent in dist	ributing tax	revenues that were	collected for anothe	er taxing unit.	
8.	X							oly with statutory req		v	
9.	X		The local Audits of	unit has n Local Unit	o illegal or una s of Governme	authorized e ent in Michie	expenditure gan, as revi	s that came to our a ised (see Appendix I	ttention as defined H of Bulletin).	in the <i>Bulletin for</i>	
10.	X		that have	not been j	previously con	nmunicated	to the Loca	lement, which came al Audit and Finance rt under separate co	Division (LAFD), If	ing the course of our audit there is such activity that has	
11.	X		The local	unit is free	of repeated o	comments fr	rom previou	ıs years.			
12.	X		The audit	opinion is	UNQUALIFIE	D.					
13.	X		The local accepted	unit has co	omplied with 0 g principles (0	GASB 34 or GAAP).	GASB 34 a	as modified by MCG.	AA Statement #7 ar	nd other generally	
14.	X		The board	d or counci	il approves all	invoices pri	ior to paym	ent as required by d	harter or statute.		
15.	X		To our kn	owledge, b	oank reconcilia	ations that w	vere review	ed were performed t	imely.		
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Financial Statements						X				<u> </u>	
The letter of Comments and Recommendations					No repeated comments						
Other (Describe)							N/A				
Certified Public Accountant (Firm Name)  Doeren Mayhew								Telephone Number			
	t Addr		TATIEM.	<u> </u>			(248) 244~3000   State   Zip				
75	5 W	est	Big Be	aver Ro	ad, Suite	2300	,   _ '   - '			48084	
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James A. Koepke

1101012623

# NOVI COMMUNITY SCHOOL DISTRICT, MICHIGAN

FINANCIAL STATEMENTS

JUNE 30, 2006

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#### Independent Auditor's Report

To the Board of Education of the Novi Community School District, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of the Novi Community School District, Michigan as of June 30, 2006 and for the year then ended, which collectively comprise the School District's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Novi Community School District, Michigan's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and each major fund of the Novi Community School District, Michigan as of June 30, 2006, and the changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on pages 3 through 15 and page 49 are not required parts of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

### DOEREN MAYHEW

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Novi Community School District, Michigan's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated September 21, 2006 on our consideration of the Novi Community School District, Michigan's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

DOEREN MAYHEW

Docren Maylow

September 21, 2006 Troy, Michigan

# MANAGEMENT'S DISCUSSION AND ANALYSIS

#### **Introduction**

The Novi Community School District's (the District) financial year is from July 1st through June 30th. Each year the District's financial records are audited by a third party independent auditor and the results are published. The audit is performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* as issued by the Governmental Accounting Standards Board (GASB). These standards require the inclusion of meaningful and useful data which broaden the reader's understanding of the District.

#### **District Characteristics**

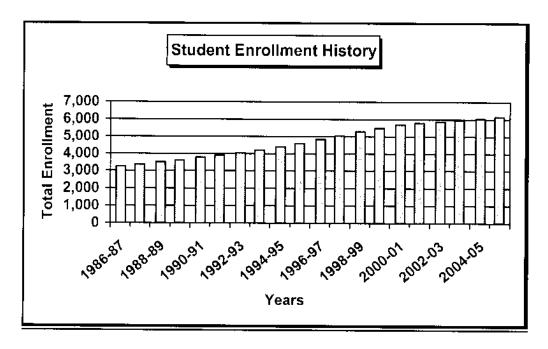
The Novi Community School District is an independent school district operating under the laws of the State of Michigan and is governed by an elected (at large) seven-member Board of Education. The District is located in southern Oakland County and encompasses 17.9 square miles with the vast majority of its area within the City of Novi except for a small parcel of land in the City of Wixom. The District has seen and continues to see growth and development of both its residential and non-residential properties.

The School District has five (5) elementary schools, grades K-4; one (1) upper elementary school, grades 5-6; one (1) middle school, grades 7-8; and one (1) high school, grades 9-12. All eligible schools are accredited by the North Central Association of Colleges and Schools (NCA) and one school, Novi High School, has achieved recognition as a National Blue Ribbon School. The District also has a pre-school building, Board of Education office, a transportation facility, and a maintenance facility.

#### **Enrollment**

As shown in the following chart the District's student population has grown from 3,303 in 1985-86 to the current (2006) population of 6,298. The projection for 2006-07 shows a conservative growth of an additional 40 students. Enrollment projections are completed annually. In each five year interval, the District convenes a citizen's committee and performs a comprehensive enrollment projection analysis. Information used to complete this analysis consists of housing data (both current and proposed), economic factors, land availability and zoning, and the assistance of Michigan State University's analysis of the District's births and cohort survival ratios. To date, the studies have proven to be accurate in planning for future facility needs.

#### **Enrollment - Continued**



#### Tax Structure

Per the Tax Code of the State of Michigan, public school districts levy taxes on two types of property: Homestead (residential) and Non-Homestead (non-residential). In addition, the State of Michigan levies a fixed 6.0000 mills against these properties. The tax levies are applied against the Taxable Value of properties or approximately 50% of the market value of the properties. A complete analysis of the tax levies can be found in the "Other Supplemental Information" portion of the audit.

In 2006, the District levies against these two property classifications can be summarized below:

Tax Description	<b>Homestead</b>	Non-Homestead
General Operating Sinking Fund All Debt Millage	4.5462 .4932 <u>6.6800</u>	18.9800 .4932 <u>6.6800</u>
TOTAL	<u>11.7194</u>	<u>26.1532</u>

#### Curriculum

Novi Community School District has an extensive academic and extra-curricular program that provides comprehensive educational, athletic, and organizational opportunities to students from pre-school age through high school. An extensive curriculum, based predominantly on the Michigan Curriculum Framework and enriched with additional programs for all ages is ranked among one of the State's highest in terms of achievement levels and success rates (high school graduation, college entrance, above average scores on state and national tests).

#### Curriculum - Continued

No Child Left Behind (NCLB), a federal law enacted in 2001, issued directives to states to require Adequate Yearly Progress (AYP) for its districts and schools within them such that all students would meet 100% proficiency in English/language arts (reading and writing) and mathematics by 2014. States were required to establish a way to measure each district and school, and students within each school's demographic strands based on proficiency on the state's academic assessment (in Michigan, this assessment is the Michigan Educational Assessment Program, or MEAP). Michigan also established a report card system. The report cards for Novi Community Schools' eight schools reflect seven A's and one B. MEAP scores for Novi's schools remain within the top 3-5 districts in the county out of 28 school districts and always well above the state averages.

There are two important notes to add to NCLB and AYP. The first is that it is important that MEAP (a set of tests), and through its AYP, only measures a small part of the broad range of academic achievement students demonstrate. As a result, though our School District scores are consistently very high, the School District also feels compelled to advocate for a broader representation of what our students actually do. Hence, we continually showcase the superb achievements our students have contributed to our community and to their futures. All academics as well as the arts, physical fitness, etc. are described. We feel strongly that this broad representation of achievement captures the integrity of why we educate in the first place - to develop an informed citizen who participates in and supports a vibrant Democracy.

The second critical note to express here is the disregard that NCLB has on including in its reporting the educational innovations that communities, districts, and schools have implemented. These educational innovations comprehensively impact achievement through their focus on making smaller, more personally responsive learning environments for students. Examples include: schools within a school, teaming, multi-age learning, continuous progress, etc. Our District has embraced these innovations because we realize they are an investment in safety, achievement, joyfulness in learning, and an expression of our local voice in the greater conversation about the future of public schooling in the United States - an integrity we value.

There is an extensive Community Education program that features a full day and half day preschool program, child care for students both before and after school and all summer, and programs for community residents and parents who are new to the District.

At the elementary levels, five (5) schools provide K-4 educational programming, including one building that was designed and built around a "teaming concept" and another that features a simulated "community" environment for learning.

There is one 5/6 elementary building and a 7/8 middle school, as well as a 9/12 comprehensive high school. The high school features a "four block schedule" and a new "Freshman Academic Seminar" to integrate entering students into a very large school by keeping 'big small' in the way students are handled. The high school curriculum also features an extensive Advanced Placement curriculum and special education programs and services.

#### Curriculum - Continued

Professional staff development is a priority in the District. Many factions of the staff (including support as well as instructional staff) are well versed in the theories of Choice Theory, and a climate of respect and a 'joy for learning' is conveyed from the Superintendent's office throughout the entire school community.

#### Financial Information

This section of the 2006 annual financial report presents our discussion and analysis of the School District's financial performance during the year ended 2006. Please read this in conjunction with the District's actual financial statements which immediately follow this section.

This annual report consists of three (3) parts: management's discussion and analysis (this section), the three basic financial statements, and required supplementary information. In addition, there is a section which provides other supplementary information. The statements are organized so the reader can understand the Novi Community School District financially as a whole.

The first of the basic financial statements is the *District Wide Financial Statements* which provide information about the activities of the "whole" District, presenting both an aggregate view of the District's finances and long-term view of those finances.

The second of the basic financial statements are the *Fund Financial Statements* which indicate how governmental services were financed in the short-term as well as what remains for future spending. The Fund Financial Statements look at the District's operations in more detail than the District Wide Financials by providing information about the District's most significant fund, the General Fund. All other funds are presented in one column and listed as "nonmajor" funds which include: 2001 Capital Improvement Fund, 2001 Sinking Fund, 1993 Debt Fund, 1997 Debt (Refinancing) Fund, 1998 Debt Fund, 2001 Debt Fund, 2002 Debt (Refinancing) Fund, Food Service Fund, and Athletic Fund.

The last basic financial statement is the *Fiduciary Fund Statements*. These are funds with which the District act as the trustee, or fiduciary, for the assets that belong to others. The funds in this category are the Scholarship Funds (Richard Erwin Memorial Scholarship, Mary B. Baber Memorial Scholarship Fund), and all of the schools' student activity funds. The District excludes these activities from the district-wide financial statements because it cannot use these assets to finance operations.

# Reporting the School District as a Whole - District-wide Financial Statements

There are two (2) types of statements under this category: the statement of net assets and the statement of activities. These statements report information about the District as a whole using accounting methods normally used in private industry. All of the current year's revenues and expenses are accounted for in these statements regardless from which fund or when they were collected or paid.

The statements show the difference between <u>all</u> of the District's assets and liabilities, thereby indicating the District's net asset worth, and is one way to measure the District's financial health or complete financial position. Over time, increases or decreases in the District's net assets, as reported in the statement of activities, are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the District's operating results. However, it must be remembered it is not the function of a public school system to generate profits; instead, a district's worth is measured by its quality of instruction and the efficiency and effectiveness of its delivery.

The statement of net assets and statement of activities report the governmental activities for the District, which encompass all of the District's services, including instruction, support services, community services, athletics, and food service. Property taxes, state aid, and State and federal grants finance most of these activities.

# Reporting the School District's Most Significant Funds - Fund Financial Statements

As heretofore mentioned, the District's fund financial statements provide detailed information about its most significant funds. Within these governmental funds all of the District's services are reported. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for future spending. They are reported using the modified accrual method of accounting, which measures cash and all other financial assets that can readily be converted to cash. These statements provide a detailed short-term view of the District's operations and help to determine whether or not there may be monies available in the near future to finance the District's programs.

# The School District as Trustee - Reporting the School District's Fiduciary Responsibilities

All of the District's fiduciary activities are reported in separate statements of fiduciary net assets. The District is only responsible for ensuring that the assets reported in these funds are used for their intended purposes.

### Financial Analysis of the District as a Whole

The "Statement of Net Assets" provides the perspective of the District as a whole. The table below provides a summary of the net assets as of June 30, 2006:

Table I Novi Community School District Net Assets - Governmental Activities As of June 30, 2006 and 2005									
20062005									
Assets									
Current and Other Assets	\$ 22,207,956	\$ 28,859,501							
Capital Assets	143,862,137	148,211,249							
Total Assets	166,070,093	177,070,750							
Liabilities									
Current Liabilíties	15,601,062	17,040,803							
Long-term Liabilities	119,397,321	126,169,991							
Total Liabilities	134,998,383	143,210,794							
Net Assets									
Invested in Capital Assets, Net									
of Related Debt	18,059,078	16,137,625							
Restricted	3,415,002	9,017,049							
Unrestricted	9,597,630	<u>8,705,282</u>							
Total Net Assets	<u>\$ 31,071,710</u>	<u>\$ 33,859,956</u>							

The District's net assets were \$31,071,710 at June 30, 2006. Capital assets, net of related debt, totaled \$18,059,078. This compares the original cost, less depreciation of the District's capital assets, to long-term debt used to finance the acquisition of those assets. The majority of the debt will be repaid from voter-approved property taxes collected as the debt service comes due. Restricted net assets of \$3,415,002 are reported separately and include equity from the debt funds which are legally obligated for debt payments only and not for the day-to-day operations of the District. The remaining amount of net assets, \$9,597,630, was unrestricted.

The \$9,597,630 in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The unrestricted net asset balance is used for working capital and cash flow needs as well as to provide for future uncertainties. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year-to-year.

# Financial Analysis of the District as a Whole - Continued

The results of this year's operations as a whole are reported in the "Statement of Activities" (Table II, below). This table illustrates the changes in net assets for fiscal year 2006.

Table II Novi Community School District Change in Net Assets For the Years Ended June 30, 2006 and 2005								
Revenues	•	<del></del>						
Program Revenues								
Charges for services	\$ 4,392,870	\$ 4,067,208						
Operating grants and contributions	1,468,059	1,394,247						
General Revenues								
Property taxes	38,700,178	37,493,482						
State aid	34,562,839	34,035,420						
Other	<u>6,560,961</u>	<u>3,099,036</u>						
Total Revenues	85,684,907	80,089,393						
Expenses								
Instruction	44,019,697	42,095,806						
Support services	25,921,282	23,819,822						
Community services	2,268,024	2,157,078						
Food services	2,471,610	2,315,889						
Athletics	828,631	762,352						
Principal	68,425	61,737						
Interest on long-term debt	7,368,945	7,267,757						
Buildings and additions	5,518,253	3,035,041						
Other	8,286	551,714						
Total Expenses	88,473,153	82,067,196						
Decrease in Net Assets	<u>\$ (2,788,246)</u>	\$ (1,977,8 <u>03</u> )						

As reported in the statement of activities, the revenue for all *governmental* activities this year was \$85,684,907. Certain activities were partially funded from those who benefited from the programs, such as food service, athletics, and community service (\$4,392,870); or by other governments and organizations that subsidized certain programs with grants and contributions (\$1,468,059). The remaining "public benefit" portion of governmental activities was funded by the \$38,700,178 in property taxes, \$34,562,839 in State aid, and with other revenues (\$6,560,961) such as interest, transfers from the Oakland Intermediate School District, and general entitlements. The Novi Community School District experienced a decrease in net assets of (\$2,788,246).

# Financial Analysis of the District as a Whole - Continued

As discussed above, the net cost shows the financial burden that was placed on the State and the District's taxpayers by each of these functions. Since property taxes for operations and State aid constitute the vast majority of the District's operating revenue, the Board of Education and the Administration must annually evaluate the needs of the District and balance those needs with the availability of these two revenue sources.

#### The School District's Funds

The financial performance of the Novi Community School District as a whole is also reflected in its governmental funds. Looking at the individual funds helps the reader consider whether the District is being held accountable for the resources taxpayers and others provide to it and may give more insight into the District's overall financial health.

As the District completed this year, the governmental funds reported a combined fund balance of \$14,623,826, a decrease of \$5,767,298 from the previous year. These changes are summarized below:

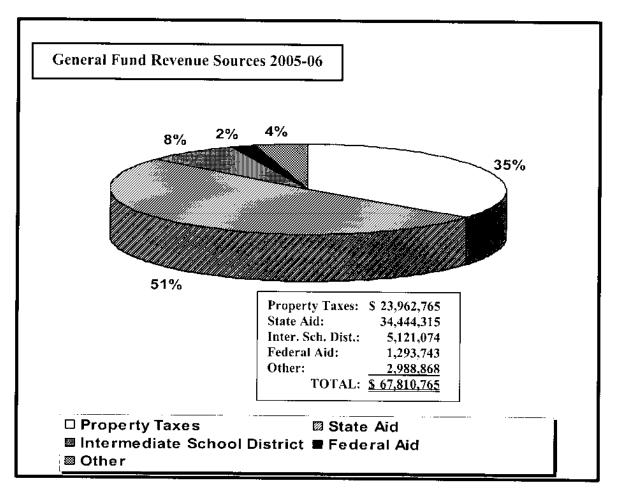
	General Fund	Other Nonmajor Governmental <u>Funds</u>	Total		
Beginning fund balances	\$ 11,843,973	\$ 8,547,151	\$ 20,391,124		
Decrease	(793,069)	(4,974,229)	(5,767,298)		
Ending fund balances	<u>\$ 11,050,904</u>	<u>\$ 3,572,922</u>	<u>\$ 14,623,826</u>		

The reason for the decrease in equity is a direct result of projects being completed in the 2001 Capital Projects Fund. In this last year, there have been additions and renovations to the Bus Garage, Warehouse, and Novi High School.

#### General Fund

The General Fund is the primary operating fund of the District, and provides all the educational services to our students. Revenues totaled \$67,810,765 and expenses totaled \$68,603,834 for a net decrease in the fund balance of \$793,069. As a result of this net decrease, the fund's equity decreased from \$11,843,973 in 2004-05 to the current balance of \$11,050,904. This balance is available to fund costs related to allowable school operating expense.

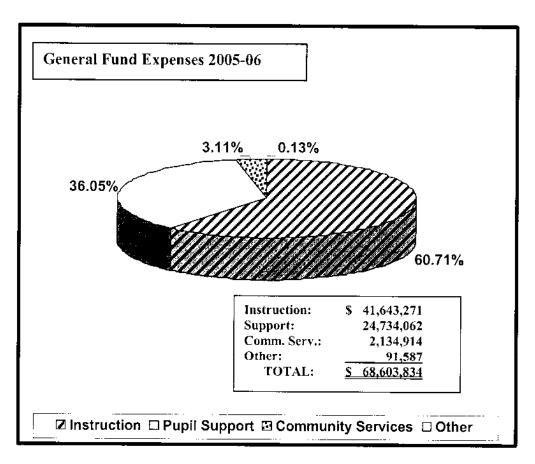
An analysis of the General Fund's revenues reveals that the District is dependant upon the State for the majority of its income. A listing of the revenue sources and their respective percentage to total income is shown on the chart below:



The General Fund expenses include those that are necessary to run the operations of the District. Basically, these expenses are categorized into four main areas: instructional services, pupil support services, community services, and other. *Instructional services* are those that are directly related to the teacher in the classroom. *Pupil support services* include those things that "support" the student body, classroom instruction and student achievement, such as media, counseling, testing, psychological, and social work services. Also under this category is all operational expenses such as utilities, insurances, custodial, transportation, and administrative. *Community services* are those expenses related to community education including community academic and recreational classes as well as early childhood programs. *Other services* include debt payments and inter-fund and inter-school district transfers.

### General Fund - Continued

The chart below breaks down the General Fund's expenses in broad categories and indicates their respective percentages.



### Other Nonmajor Funds

The nonmajor funds consist of the 2001 Capital Project Fund, Food Service Fund, Athletic Fund, Debt Funds, and the Sinking Fund. The 2001 Capital Project Fund had a decrease in its equity from \$5,990,960 in 2005 to the current equity of \$695,954. This is primarily the result of expending these funds on numerous construction projects. The Food Service Fund had an increase in its equity amounting to \$163,788. The remaining 2006 equity of \$568,666 leaves the fund financially sound. The Athletic Fund had an operating loss of \$686,388 which is offset by a transfer from the General Fund. This is a common occurrence in Michigan school districts and, as such, is normally budgeted in the General Fund. The six Debt Funds (1993 Debt Fund, 1997 Debt Fund, 1998 Debt Fund, 2001 Debt Fund, 2002 Debt Fund, and the 2005 Debt Fund) have a combined equity of \$2,134,832 which is available for future debt obligations. This is an increase of \$602,647 from the 2005 equity position. Debt millage rates are determined annually to ensure that the District accumulates sufficient resources to pay annual bond issue related debt service. The Sinking Fund had a decrease in its equity position by \$445,658 to cause the 2006 equity to be \$173,470.

#### General Fund Budgetary Highlights

Over the course of the year, the District revises its budget as it attempts to deal with unexpected changes in revenues and disbursements. In June of each year the original budget is adopted. This is normally based on estimates since the student count, state aid, and, oftentimes, salaries are unknown. In early winter the budget is then amended to reflect actual data available. The final amendment to the budget is then adopted near the end of the fiscal year. A schedule showing the District's original and final budget amounts compared with actual amounts is provided in the required supplemental information of these financial statements.

#### Capital Asset and Debt Administration

#### Capital Assets

By the end of 2006, the District had invested \$143,862,137 in a broad range of capital assets, including land, school buildings, athletic facilities, technology and other equipment. Table III summarizes these assets (more detailed information is found in Note 5).

Table III Novi Community School District Capital Assets As of June 30, 2006								
<u>Item</u>	Amount							
Land Construction-in-Progress Buildings Building Improvements Grounds Improvements Vehicles, Equipment, and Other	\$ 9,607,341 434,231 84,349,818 35,901,449 7,927,603 5,641,695							
Total capital assets	Total capital assets <u>\$143,862,137</u>							

### Capital Asset and Debt Administration - Continued

#### Debt

At the end of this fiscal year, the District had \$125,143,663 in bonds outstanding versus \$131,397,062 in the previous year. These bonds consisted of the following:

Bond Issue	<b>Bonds Outstanding</b>
1993 Bond Issue 1997 Bond Issue	\$ 2,093,663
1998 Bond Issue	15,380,000 965,000
2001 Bond Issue 2002 Bond Issue	69,255,000 25,530,000
2005 Bond Issue	11,920,000
Total bonds outstanding	<u>\$ 125,143,663</u>

The State limits the amount of bonded indebtedness that school districts can issue to 15% of the assessed value of all its taxable property. This amount is far below the \$363,164,016 statutorily imposed limit.

Other obligations include accrued leases on copiers, bus notes, sick leave, and severance pay. These are detailed in Note 9.

# Factors Bearing on the District's Future

The Board of Education and the administration consider many factors when developing the District's budget. As mentioned earlier, the District is very dependant upon the State for its funding. Since 1995 school districts cannot levy any additional property taxes for general operating purposes; thus, the dependency upon State resources is magnified that much more. The majority of State aid that a district receives is calculated on a per pupil amount multiplied by a district's total enrollment (converted to full time equivalencies). Annually, the State legislature determines this per pupil amount. From 1995 to 2002 this amount has been helpful toward assisting the District to meet its financial obligations. In both the 2003-04 and 2004-05 fiscal years the State had not increased the per pupil allocation. This was primarily due to the weak condition of the State's economy. In 2005-06, the State increased the allocation by \$175 per child. Despite the precarious Michigan economy, the State has thus far granted an increase for 2006-07 to be \$210 per child. Predictions for the following years are nebulous at best. However, it appears as though the State recognizes the importance of education and its impact on "job creation".

#### Factors Bearing on the District's Future - Continued

The Novi Community School District is concerned about the future lack of State funding. The District's equity is sufficient to meet current estimated reductions, but it cannot continue to meet sustained losses over a period of time. In spite of this environment, the District will strive to maintain its long-standing commitment to academic excellence and educational opportunities for students within any financial framework.

#### Contacting the District's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the Novi Community School District's finances and to demonstrate the District's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Business Office, Novi Community School District, 25345 Taft Road, Novi, Michigan 48375.

# STATEMENT OF NET ASSETS JUNE 30, 2006

	Governmental <u>Activities</u>
Assets	
Cash and cash equivalents (note 3)	\$ 13,756,142
Property taxes receivable	1,162,326
Other receivables	1,102,020
State aid	6,120,203
Federal aid	417,503
Other	327,240
Inventories and prepaid expenses	424,542
Capital assets, net of accumulated depreciation (note 5)	143,862,137
Total assets	166,070,093
Liabilities	
Accounts payable	2,699,480
Accrued payroll and benefits	4,564,333
Interest payable	1,189,391
Long-term liabilities (note 9)	. ,
Long-term liabilities due within one year	7,147,858
Debt, net of premiums and discounts	118,887,434
Postemployment severance and employee benefits payable	509,887
Total liabilities	134,998,383
Net Assets	
Invested in capital assets, net of related debt Restricted for	18,059,078
Specific purpose	410,744
Debt service	2,134,834
Capital assets	869,424
Unrestricted	9,597,630
Total net assets	<u>\$ 31,071,710</u>

# STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2006

	Expenses		Program  Charges for Services		(	enues Operating Grants and ontributions	Governmental Activities Net (Expenses) Revenues and Change in Net Assets	
Functions/Programs								
Governmental activities								
Instruction	S	44,019,697	\$	-	s	1,084,834	\$	(42,934,863)
Support services	•	25,921,282	•	12,506	Ŷ	208,909	4,	(25,699,867)
Food services		2,471,610		2,131,818		174,316		(165,475)
Athletic program		828,631		115,287		-		(713,344)
Community services		2,268,024		2,133,259		_		(713,344) $(134,765)$
Principal		68,425		-		_		(68,425)
Interest on long-term debt		7,368,945		-		_		(7,368,945)
Buildings and additions		5,518,253		_		_		(5,518,253)
Other		8,286		-		_		(8,286)
	_	0,200			_		_	(0,200)
Total governmental activities	\$	88,473,153	<u>s</u>	4,392,870	<u>\$</u>	1,468,059		(82,612,224)
General revenues								
Taxes								
Property taxes, levied for gen	nera	l purpose						23,767,725
Property taxes, levied for de								13,903,051
Property taxes, levied for car								1,029,402
State aid	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	usse is						1,029,402
Formula grants - unrestricted	ł							32,372,463
Restricted	•							2,190,376
Intermediate school district								5,121,074
Investment earnings								861,698
Miscellaneous								714,495
Special item - loss on disposal of cap	oital	assels						(136,306)
,								(150,500)
Total general revenues	and	special item						79,823,978
Change in Net Assets								(2,788,246)
Net Assets - July 1, 2005							_	33,859,956
Net Assets - June 30, 2006							\$	31,071,710

# BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2006

#### **ASSETS**

	General Fund		Other Nonmajor Governmental Funds		Total Governmental Funds	
Cash and cash equivalents (note 3)	\$	10,040,450	s	3,715,692	\$	13,756,142
Property taxes receivable		747,001		415,326		1,162,327
Other receivables						
State aid		6,105,258		14,945		6,120,203
Federal aid		392,295		25,208		417,503
Other		324,768		2,471		327,239
Due from other funds (note 6)		205,915		35,172		241,087
Inventories		185,589		36,932		222,521
Prepaid expenses		182,594		19,427		202,021
Total assets	<u>\$</u>	18,183,870	\$	4,265,173	\$	22,449,043
LIABILITIES A	AND FUND I	BALANCES				
Liabilities						
Accounts payable	s	2,312,847	\$	220,813	s	2,533,660
Accrued payroll and benefits		4,552,981	,	11,352	•	4,564,333
Due to other funds (note 6)		-		241,087		241,087
Deferred property tax revenue (note 4)		267,138		218,999		486,137
Total liabilities		7,132,966		692,251		7,825,217
Fund Balances						
Reserved for						
Inventories		185,589		-		185,589
Prepaid expenses		182,594		-		182,594
Encumbrances		410,744		-		410,744
Unreserved						
Designated		312,984		-		312,984
Designated for debt service		-		2,134,834		2,134,834
Designated for capital projects		-		869,424		869,424
Undesignated		9,958,993		568,664		10,527,657
Total fund balances	<del></del>	11,050,904		3,572,922		14,623,826
Total liabilities and fund						
balances	\$	18,183,870	s	4,265,173	ş,	22,449,043

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE TO GOVERNMENTAL NET ASSETS JUNE 30, 2006

Total fund balances - governmental funds	\$ 14,623,826
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, not reported as assets in governmental funds:	
Cost of capital assets	178,509,972
Accumulated depreciation	(34,647,835)
Property taxes and other miscellaneous receivables will be collected this year but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds	486,136
Long-term liabilities are not due and payable in the current period and,	
therefore, are not reported as liabilities in the funds:	
Bonds payable	(125,143,663)
Bus loans payable	(108,343)
Capital leases payable	(551,053)
Capital project retainages payable	(165,819)
Compensated absences	(201,906)
Severance packages payable	(540,214)
Accrued interest payable is not included as a liability in governmental activities	 (1,189,391)

31,071,710

Total net assets - governmental activities

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2006

		General Fund		Other Nonmajor overnmental Funds	Ge	Total overnmental Funds
Revenues						
Property taxes	\$	23,962,765	\$	15,019,411	5	38,982,176
Interest/earnings on investments	Ψ	380,766	4	480,931	3	861,697
Fees and charges		2,573,854		2,131,676		4,705,530
State aid		34,444,315				•
Federal aid		1,293,743		118,523		34,562,838
Incoming transfers - ISD				174,316		1,468,059
Other		5,121,074				5,121,074
Proceeds - sale of fixed assets		21.210		97,424		97,424
Proceeds - sale of fixed assets		34,248		<del></del>		34,248
Total revenues		67,810,765		18,022,281		85,833,046
Expenditures						
Current						
Instruction and instructional - related services		41,643,271		_		41,643,271
Support services		24,289,388		-		24,289,388
Community services		2,134,914		-		2,134,914
Food services		-		2,326,551		2,326,551
Athletics		_		779,999		779,999
Debt service				,		117,727
Principal		85,591		6,253,399		6,338,990
Interest		5,996		7,407,991		7,413,987
Buildings and additions		-		4,842,819		4,842,819
Capital outlay		_		2,053,713		
Other		_		18,426		2,053,713
				· · ·		18,426
Total expenditures		68,159,160	—	23,682,898		91,842,058
Deficiency of Revenues Over Expenditures		(348,395)		(5,660,617)		(6,009,012)
Other Financing Sources (Uses)						
Loan proceeds		250,000		-		250,000
Payments to other governmental and						
not-for-profit entities - subgrantee						
relationships only		(8,286)		-		(8,286)
Operating transfers		(686,388)		686,388		-
Total other financing sources (uses)		(444,674)		686,388		241,714
Net Change in Fund Balances		(793,069)		(4,974,229)		(5,767,298)
Fund Balances - July 1, 2005		11,843,973		8,547,151		20,391,124
Fund Balances - June 30, 2006	<u>\$</u>	11,050,904	S	3,572,922	\$	14,623,826

# RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2006

Total net change in fund balances - governmental funds	\$	(5,767,298)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures; in the statement		
of activities, these costs are allocated over their estimated useful lives as depreciation:		
Depreciation expense		(4,437,648)
Capital outlay subject to capitalization		1,396,706
The net effect of other transactions involving capital assets that decreased net assets:		
Proceeds from capital leases on buses		(250,000)
Loss on disposal of capital assets		(136,306)
Because some property taxes and other miscellaneous revenues will not be collected		
for several months after the School District's fiscal year ends, they are not		
considered as "available" revenues in the governmental funds and are, instead,		
counted as deferred tax revenues. They are, however, recorded as revenues in		
the statement of activities		(261,836)
Some expenses are recorded in the statement of activities when incurred; they are		
not reported in governmental funds until paid:		
Accrued interest		45,042
Compensated absences		(37,685)
Severance liabilities		(90,000)
Repayment of principal is an expenditure in the governmental funds but not in the		
statement of activities (where it reduces long-term debt):		
Debt service principal		6,253,399
Installment loans on buses		50,785
Capital lease expenditures		216,380
Decreases in severance liabilities are reported as expenditures when financial		
resources are used in the governmental funds	<del></del>	230,215
Change in net assets of governmental activities	\$	(2,788,246)

## STATEMENT OF NET ASSETS FIDUCIARY FUNDS - TRUST AND AGENCY JUNE 30, 2006

Assets		
Cash and cash equivalents	ş	1,164,943
Liabilities		
Accounts payable		700
Due to student groups		1,140,589
Total liabilities		1,141,289
Net Assets		
Restricted for specific purpose	\$	23,654

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 1 - Significant Accounting Policies

The accounting policies of the Novi Community School District, Michigan, (the School District) conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to government units. The following is a summary of the more significant policies used by the School District:

### A. Reporting Entity

The School District is governed by an elected member Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational and financial relationships that determine which of the governmental organizations are part of the School District's reporting entity, and which organizations are legally separate, component units of the School District. Based on application of the criteria, the entity does not contain component units.

#### B. <u>District-wide and Fund Financial Statements</u>

The district-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. Substantially all interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the School District's government-wide activities are considered governmental activities.

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#### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 1 - Significant Accounting Policies - Continued

#### B. <u>District-wide and Fund Financial Statements</u> - Continued

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments, and other items not properly included among program revenue are reported instead as general revenue.

Separate financial statements are provided for governmental funds and fiduciary funds, although the fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

#### **District-wide Statements**

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants, categorical aid, and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The effect of interfund activity has been substantially eliminated from the government-wide financial statements.

Amounts reported as program revenue include: (1) charges to customers or applicant for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes and unrestricted State aid.

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### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 1 - Significant Accounting Policies - Continued

# C. <u>Measurement Focus, Basis of Accounting, and Financial Statement Presentation</u> - Continued

#### **Fund-based Statements**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as required under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, unrestricted State aid, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Fiduciary fund statements also are reported using the economic resources measurement focus and the accrual basis of accounting. Fiduciary funds are custodial in nature (assets equal liabilities) and do not report the measurement of results of operations.

The School District reports the following major governmental funds:

The General Fund is the School District's primary operating fund. It accounts for all financial resources of the School District, except those required to be accounted for in another fund.

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### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

### Note 1 - Significant Accounting Policies - Continued

# C. <u>Measurement Focus, Basis of Accounting, and Financial Statement Presentation</u> - Continued

#### Fund-based Statements - Continued

The School District's only Fiduciary Fund is the Trust Fund, which is a nonexpendable trust fund used to account for the cash receipts and disbursements of the various student activity clubs of the School District.

Additionally, the School District reports the following nonmajor governmental fund types:

The Capital Project Fund is used to record bond proceeds and other revenue and the disbursement of money specifically designated for building construction and renovation.

The School District maintains five nonmajor governmental Debt Service Funds, which are used to account for property tax and other revenue legally restricted for payment of long-term debt.

The School District maintains two nonmajor governmental Special Revenue Funds, which account for the School District's food service and athletic activities.

### D. Assets, Liabilities, and Net Assets or Equity

#### **Deposits and Investments**

Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value. Pooled investment income from the General Fund and various Debt Service Funds is allocated to each fund using a weighted average of balance for the principal invested.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 1 - Significant Accounting Policies - Continued

#### D. Assets, Liabilities, and Net Assets or Equity - Continued

#### Receivables and Payables

In general, outstanding balances between funds are reported as "due to/from other funds".

All property tax and other trade receivables are shown net of an allowance for uncollectible amounts. Property taxes are levied on July 1st on the taxable valuation of property as of the preceding December 31st. Taxes are considered delinquent on March 1st of the following year at which time penalties and interest are assessed and the total obligation is added to county tax rolls.

The State of Michigan utilizes a foundation allowance approach, which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation allowance is funded from a combination of state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The State portion of the foundation is provided from the State's School Aid Fund and is recognized as revenue in accordance with state law and accounting principles generally accepted in the United States of America.

The School District also receives revenue from the State to administer certain categorical educational programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain categorical funds require an accounting to the State of the expenditures incurred. For categorical funds meeting this requirement, funds received which are not expected to be expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received. Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

#### Inventories and Prepaid Items

Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

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#### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 1 - Significant Accounting Policies - Continued

#### D. Assets, Liabilities, and Net Assets or Equity - Continued

#### **Restricted Assets**

The unspent bond proceeds of the Capital Projects Fund require amounts to be set aside for construction and capital asset acquisition. The property taxes levied in the Debt Service Fund are required to be set aside for future principal and interest payments on bonded debt. These amounts have been classified as restricted assets.

#### Capital Assets

Capital assets, which include land, buildings, improvements other than buildings, equipment, and vehicles, are reported in the applicable governmental column in the government-wide financial statements. Capital assets are defined by the School District as assets with an individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Costs of normal repair and maintenance that do not add to the value or materially extend asset life are not capitalized. The School District does not have any infrastructure-type assets.

Buildings, improvements other than buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

Buildings	20 - 50 years
Improvements other than buildings	15 - 30 years
Equipment	5 - 20 years
Vehicles	5 - 10 years

#### Compensated Absences

The liability for compensated absences reported in the government-wide statements consists of unpaid, accumulated annual and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who are currently eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included.

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### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

### Note 1 - Significant Accounting Policies - Continued

#### D. Assets, Liabilities, and Net Assets or Equity - Continued

### **Long-term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. In the fund financial statements, governmental fund types recognize bond proceeds, premiums and discounts, as well as bond issuance costs, during the current period.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservation of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

# Comparative Data

Comparative data is not included in the School District's financial statements.

# Note 2 - Stewardship, Compliance and Accountability

# **Budgetary Information**

Annual budgets are adopted on a basis consistent with generally accepted accounting principles and State law for all governmental funds. All annual appropriations lapse at the fiscal year end. The budget document presents information by the general and major Special Revenue Fund by function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the functional level. State law requires the School District to have its budget in place by July 1st. Expenditures in excess of amounts budgeted are a violation of Michigan law. State law permits districts to amend their budgets during the year.

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### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 2 - Stewardship, Compliance and Accountability - Continued

#### **Budgetary Information** - Continued

The School District increased/decreased budgeted amounts during the year in response to changes in anticipated spending for salaries, benefits, and other expenditures.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders and contracts) outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the goods or services have not been received as of year-end. The commitments will be reappropriated and honored during the subsequent year.

#### Excess of Expenditures Over Appropriations in Budgeted Funds

The School District did not have significant expenditure budget variances.

# Note 3 - Deposits and Investments

The School District's deposits and investments at June 30, 2006, are composed of the following:

	Cash and Cash <u>Equivalents</u>		
Demand deposits and certificates of deposit Investments in Michigan School District -	\$ 6,969,734		
Liquid Asset Fund (CADRE) Petty cash and cash on hand	6,782,748 3,660		
Total	\$ 13,756,142		

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### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

#### Note 3 - Deposits and Investments - Continued

#### **Deposits**

At June 30, 2006, the carrying amount of cash and cash equivalents was \$14,921,086, and the bank balance was \$16,504,611. Of that amount, \$500,000 was covered by Federal Depository Insurance and \$16,004,611 was uninsured and uncollateralized.

The School District believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the School District evaluates each financial institution it deposits School District funds with and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

#### Investments

The School District is authorized by Michigan Public Act 132 of 1986 to invest surplus monies in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers acceptances and mutual funds and investment pools that are composed of authorized investment vehicles.

Investments in the School District's investment pools are stated at market value. At June 30, 2006, the School District had no investment balances.

The School District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### Note 4 - Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, deferred revenue consists of property taxes and fees for services received prior to meeting spending restrictions or providing the related services.

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

Note 5 - Capital Assets

Capital assets activity for the School District's governmental activities was as follows:

	Balance July 1, 2005	Additions	Reductions/ Disposals	Balance June 30, 2006
Assets not being depreciated:				
Land	\$ 9,607,341	\$ -	\$ -	\$ 9,607,341
Construction-in-progress	6,302,004	3,082,776	(8,950,549)	434,231
Assets being depreciated:				
Buildings	96,530,467	3,169,941	(37,000)	99,663,408
Building improvements	43,175,124	694,412	(170,000)	43,699,536
Ground improvements	10,696,254	212,096	(125,000)	10,783,350
Equipment	9,702,363	1,715,402	(87,000)	11,330,765
Buses and equipment	2,821,161	260,054	(532,955)	2,548,260
Vehicles	308,737	40,710	-	349,447
Other	93,634	-		93,634
Subtotal	163,327,740	6,092,615	(951,955)	168,468,400
Accumulated depreciation:				
Buildings	13,633,391	1,686,583	(6,384)	15,313,590
Building improvements	6,955,627	963,020	(120,560)	7,798,087
Ground improvements	2,344,199	580,298	(68,750)	2,855,747
Equipment	6,052,855	786,909	(87,000)	6,752,764
Buses and equipment	1,762,214	374,611	(532,955)	1,603,870
Vehicles	242,289	42,497	-	284,786
Other	<u>35,261</u>	3,730		38,991
Subtotal	31,025,836	4,437,648	(815,649)	34,647,835
Net capital assets being	122 201 004	1 (54.025	(127.207)	122 020 5/5
depreciated	132,301,904	1,654,967	(136,306)	133,820,565
Net capital assets	\$148,211,249	<u>\$ 4,737,743</u>	<u>\$ (9,086,855)</u>	<u>\$143,862,137</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 5 - Capital Assets - Continued

Depreciation expense was charged to specific activities of the School District as follows:

Governmental activities:	
Instruction	\$ 2,598,555
Support services	1,497,372
Food services	154,841
Athletics	51,644
Community services	135,236
Total governmental activities	\$ 4,437,648

# **Construction Commitments**

The School District has active construction projects at year-end. The projects include the 2001 Bond issue and various other projects. At year-end, the School District's commitments with contractors are as follows:

	pent to Date	Remainin Commitme	~
2001 Bond issue Water main extension	\$ 79,648,304 3,2 <u>5</u> 2		794 <u>500</u>
Total	\$ 79,651,556	\$ 513,	<u> 294</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 6 - Interfund Receivables, Payables and Transfers

The composition of interfund balances is as follows:

Funds Due To	Funds Due From Nonmajor Governmental <u>Funds</u>
General Fund Nonmajor Governmental Funds	\$ 205,915 35,172
Total	\$ 241,087
The composition of interfund balances is as follows:	
	Transfers - Out <u>General Fund</u>
Transfers - in:	
Nonmajor Governmental Funds	<u>\$686,388</u>

# NOTES TO FINANCIAL STATEMENTS IUNE 30, 2006

# Note 7 - Defined Benefit Pension Plan and Postretirement Benefits

# Plan Description

The School District participates in the Michigan Public School Employees' Retirement System (MPSERS), which is a cost-sharing multiple employer, state-wide pension plan governed by the State of Michigan. The plan provides retirement, health and death and disability benefits. Public Act Number 136 of 1945, recodified and currently operating under the provisions of Public Act Number 300 of 1980, as amended assigns the authority to establish and amend the benefit provisions of the MPSERS plan document. The MPSERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Office of Retirement Services, Michigan Public School Employees' Retirement Systems, 7150 Harris Drive, P.O. Box 30171, Lansing, Michigan 48909-7671 or by calling (989) 322-5103.

# **Funding Policy**

The contribution requirements of the School District are established by the State of Michigan statutes and may be amended only by action of the State of Michigan Legislature. The School District is required to contribute at an actuarially determined rate. The required employer contribution rates for retirement benefits, including pension and health care benefits for the fiscal years ended September 30, 2006 and 2005 were 16.34% and 14.87%, respectively, of annual covered payroll. The actual contribution rates for pension benefits for the fiscal years ended September 30, 2006 and 2005 were 5.47% and 6.31%, respectively. The fiscal year 2005 annual covered payroll is not yet available.

The District is not responsible for the payment of retirement benefits; it is the responsibility of the State of Michigan.

# **Postemployment Benefits**

Under the MPSERS Act, all retirees participating in the MPSERS pension plan have the option of continuing health, dental and vision coverage. Retirees having these coverages contribute an amount equivalent to 10 percent of the monthly premium amount for the dental and vision coverages. Retirees who are not yet eligible for Medicare coverage pay an amount equal to the Medicare Part B premiums. Required contributions for postemployment health care benefits are included as part of the School District's total contribution to the MPSERS plan discussed above.

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 8 - Risk Management

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The School District participates in the Middle Cities Risk Management Trust risk pool for claims relating to property liability, and errors and omissions; the School District is partially insured for medical benefits provided to the employees and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The shared-risk pool program in which the School District participates operates as a common risk-sharing management program for school districts in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

# Note 9 - Long-Term Debt

The School District issues bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General Obligation Bonds are direct obligations and pledge the full faith and credit of the School District. Other long-term obligations include installment loans, compensated absences, and severance benefits.

Long-term obligation activity can be summarized as follows:

	Balance July 1, 2005	_	Additions	_ <u>I</u>	Reductions	<u>J</u>	Balance une 30, 2006	_	ue Within One Year
Governmental Activities Bonds Other obligations	\$131,397,062 1,521,212	\$	- 377,685	\$	6,253,399 497,381	\$	125,143,663 1,401,516	5	6,644,077 503,781
Total governmental activities	\$132 <u>,918,274</u>	<u>s</u>	377,685	<u>ş</u> _	<u>6,75</u> 0,780	<u>\$</u> .	<u>126,545,179</u>	<u>\$</u>	<u>7,147,858</u>

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NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

Total long-term debt at June 30, 2006, consists of the following:

# **Bonds Payable**

1993 bond issue - or	riginal amount			\$ 31,898,736
Less: Bonds paid in Bonds paid M				28,531,674 1,273,399
Bonds outstanding	- June 30, 2006			<u>\$ 2,093,663</u>
Bonds payable are a	as follows:			
Year	Rate	<u>Interest</u>	Principal	Total
2007 2008	6.200 6.250	\$ 1,550,923 1,515,414	\$ 1,119,077 974,586	\$ 2,670,000 <u>2,490,000</u>
		\$ 3,066,337	<u>\$ 2,093,663</u>	\$ 5,160,000

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# **Bonds Payable** - Continued

1997 bond issue - original amount	\$ 19,190,000
Less: Bonds paid in prior years Bonds paid May 1, 2006	3,730,000 80,000
Bonds outstanding - June 30, 2006	<u>\$. 15,380,000</u>

Bonds payable are as follows:

<u>Year</u>	Rate	_Int	erest	<u>Principal</u>			Total
2007	4.700	\$ 7	783,220	\$	85,000	\$	868,220
2008	4.750	,	779,225		90,000		869,225
2009	4.850	r	774,950		1,585,000		2,359,950
2010	4.950	(	698,078		1,570,000		2,268,078
2011	5.000	(	620,363		1,555,000		2,175,363
2012	5.050	į	542,613		1,540,000		2,082,613
2013	5.100	4	464,843		1,525,000		1,989,843
2014	5.150		387,068		1,515,000		1,902,068
2015	5.200	, 1	309,045		1,500,000		1,809,045
2016	5.200		231,045		1,485,000		1,716,045
2017	5.250		153,825		1,475,000		1,628,825
2018	5.250		76,388		<u>1,455,000</u>		1,531,388
		\$ .5,	<u>820,663</u>	<u>\$ 1</u>	<u>5,380,000</u>	<u>\$</u>	<u>21,200,663</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# Bonds Payable - Continued

1998 bond issue - o	riginal amount			\$ 17,300,000
Less: Bonds paid in Bonds paid M				15,445,000 <u>890,000</u>
Bonds outstanding	; - June 30, 2006			<u>\$ .965,000</u>
Bonds payable are	as follows:			
<u>Year</u>	Rate	Interest	Principal	Total
2007	4.500	<u>\$ 43,426</u>	<u>\$ 965,000</u>	<u>\$ 1,008,426</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# Bonds Payable - Continued

2001 bond issue - original amount	\$ 75,640,000
Less: Bonds paid in prior years Bonds paid May 1, 2006	3,650,000 2,735,000
Bonds outstanding - June 30, 2006	<u>\$ 69,255,000</u>

Bonds payable are as follows:

<u>Year</u>	Rate	<u>Interest</u>	<u>Principal</u>		Total
2007	4.100	\$ 3,200,761	\$ 3,030,000	\$	6,230,761
2008	4.125	3,076,531	3,300,000	•	6,376,531
2009	4.125	2,940,406	3,875,000		6,815,406
2010	4.125	2,780,563	4,050,000		6,830,563
2011	4.125	2,613,500	4,225,000		6,838,500
2012	4.250	2,439,219	4,400,000		6,839,219
2013	4.375	2,252,219	4,450,000		6,702,219
2014	4.500	2,057,531	4,500,000		6,557,531
2015	4.500	1,855,031	4,550,000		6,405,031
2016	4.500	1,650,281	4,600,000		6,250,281
2017	5.000	1,443,281	4,650,000		6,093,281
2018	5.125	1,210,781	4,700,000		5,910,781
2019	5.125	969,906	4,725,000		5,694,906
2020	5.125	727,750	4,725,000		5,452,750
2021	5.125	485,594	4,725,000		5,210,594
2022	5.125	243,438	<u>4,750,000</u>		4,993,438
		\$ 29,946,792	<u>\$ 69,255,000</u>	<u>Ş</u>	99,201,792

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# **Bonds Payable - Continued**

2002 bond issue - original amount	\$ 28,460,000
Less: Bonds paid in prior years Bonds paid May 1, 2006	1,655,000 <u>1,275,000</u>
Bonds outstanding - June 30, 2006	<u>\$ 25,530,000</u>

Bonds payable are as follows:

Year	Rate	<u> Interest</u>	Principal	Total
2007	2.500	\$ 1,055,982	\$ 1,445,000	S 2,500,982
2008	5.000	1,019,858	1,615,000	2,634,858
2009	3.000	939,108	1,850,000	2,789,108
2010	3.150	883,608	1,815,000	2,698,608
2011	4.000	826,436	1,785,000	2,611,436
2012	3.350	<i>7</i> 55,036	1,770,000	2,525,036
2013	5.000	695,740	1,740,000	2,435,740
2014	3.700	608,740	1,740,000	2,348,740
2015	4.000	544,360	1,715,000	2,259,360
2016	4.000	475 <i>,</i> 760	1,700,000	2,175,760
2017	5.000	407,760	1,680,000	2,087,760
2018	5.000	323,760	1,675,000	1,998,760
2019	5.000	240,010	1,670,000	1,910,010
2020	5.000	156,510	1,665,000	1,821,510
2021	4.000	73,260	<u>1,665,000</u>	<u>1,738,260</u>
		\$ 9,005,928	<u>\$ 25,530,000</u>	<u>\$ 34,535,928</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# **Bonds Payable** - Continued

2005 bond issue - original amount	\$	11,920,000
Less: Bonds paid in prior years Bonds paid May 1, 2006	_	<u>-</u>
Bonds outstanding - June 30, 2006	<u>\$</u>	11,920,000

Bonds payable are as follows:

<u>Year</u>	Rate	Interest	Principal	<u>Total</u>
2007	-	\$ 502,038	\$ -	\$ 502,038
2008	3.000	1,572,038	1,070,000	2,642,038
2009	3.000	1,544,938	1,075,000	2,619,938
2010	3.500	1,512,688	1,075,000	2,587,688
2011	3.500	1,475,063	1,075,000	2,550,063
2012	3.875	1,437,438	1,075,000	2,512,438
2013	5.000	1,395,781	1,075,000	2,470,781
2014	4.375	1,342,031	1,075,000	2,417,031
2015	5.000	1,320,000	1,100,000	2,420,000
2016	5.000	1,265,000	1,100,000	2,365,000
2017	5.000	1,210,000	1,100,000	2,310,000
2018	5.000	1,155,000	<u>1,100,000</u>	2,255,000
		\$ 15,732,0 <u>15</u>	<u>\$ 11,920,000</u>	<u>\$ 27,652,015</u>

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

The annual requirements to service the bonds outstanding to maturity, including both principal and interest, are as follows:

Year Ending June 30th:	<u>Principal</u>			Interest	<u>Total</u>		
2007	\$	6,644,077	\$	7,136,350	\$	13,780,427	
2008		7,049,586		7,963,066		15,012,652	
2009		8,385,000		6,199,402		14,584,402	
2010		8,510,000		5,874,937		14,384,937	
2011		8,640,000		5,535,362		14,175,362	
2012 - 2016		44,155,000		22,028,781		66,183,781	
2017 - 2021		37,010,000		8,633,825		45,643,825	
2022 - 2026		4,750,000		243,438	_	4,993,438	
Total	<u>\$</u>	125,143,663	<u>\$</u>	63,615,161	<u>\$</u>	188,758,824	

# **Capital Leases**

The School District leases copy machines under separate capital lease arrangements in April and October 2003. The leases call for annual payments of \$203,655 including interest through March 2009.

The minimum future lease payments under the capital lease obligations as of June 30, 2006 are as follows:

Year Ending June 30th:	<u>Total</u>
2007 2008 2009	\$ 203,655 154,139 932
Total minimum lease payments	358,726
Less portion representing interest	22,865
Present value of net minimum lease payments	<u>\$ 335,861</u>

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# **Capital Leases** - Continued

The School District entered into a Lease Purchase Agreement for the purchase of three (3) school buses. The lease calls for annual payments of \$38,826 including interest through 2008.

The minimum future lease payments under the capital lease obligations as of June 30, 2006 are as follows:

Year Ending June 30th:	Total
2007 2008	\$ 38,826 38,826
Total minimum lease payments	77,652
Less portion representing interest	4,117
Present value of net minimum lease payments	\$ 73,535

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# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 9 - Long-Term Debt - Continued

# Capital Leases - Continued

The School District entered into a Lease Purchase Agreement for the purchase of three (3) school buses. The lease calls for annual payments of \$52,120 including interest through 2011.

The minimum future lease payments under the capital lease obligations as of June 30, 2006 are as follows:

Year Ending June 30th:		Total
2007	\$	55,889
2008		58,480
2009		56,360
2010		54,240
2011		52,120
Total minimum lease payments		277,089
Less portion representing interest		27,089
Present value of net minimum lease payments	<u>\$</u>	250,000
Other Long-Term Obligations		
Other long-term obligations consist of the following:		
Severance liability	S	540,214
Compensated absences liability	-	201,906
1		
Total	<u>\$</u>	742,120

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NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 10 - Capital Projects Fund

The 2001 Capital Projects Fund includes activities funded with bonds issued after May 1, 1994. The 2001 Sinking Fund includes capital project activities funded by a .5 millage rate. The following is a summary of the revenues and expenditures in the 2001 Capital Projects Fund and the 2001 Sinking Fund from inception of the funds through the current fiscal year:

	2001 Capital Projects Fund	2001 Sinking Fund
Revenues	\$ 80,344,258	s 4,633,993
Expenditures	79,648,304	4,460,523

For the Capital Projects Fund and Sinking Fund, the School District has complied with the applicable provisions of Sections 1351(a) and 380.1212(1) of the Revised School Code.

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NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 11 - Contingent Liabilities

The School District participates in a number of federally assisted grant programs. These programs are subject to program compliance audits as described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement.* The audits of these programs for and including the year ended June 30, 2006, have been conducted and reported in this audit report. However, the compliance audit reports have not yet been accepted by the grantors. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time; although the School District expects such amounts, if any, to be immaterial.

# Note 12 - Governmental Regulation

Substantially all of the School District's facilities are subject to federal, state, and local provisions regulating the discharge of materials into the environment. Compliance with these provisions has not had, nor does the School District expect such compliance to have, any material effect upon the capital expenditures, net revenue in excess of expenditures, or financial condition of the School District. Management believes that its current practices and procedures for the control and disposition of such wastes comply with applicable federal, state, and local requirements.

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NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

# Note 13 - Compensated Absences

Teachers are provided with 15 sick days per year. An unlimited number of days can be accumulated. Upon retirement, the School District will reimburse a maximum of 35 days at rates ranging from \$50 to \$70 per day. Eligible teachers must have ten or more years of service in the School District and have not used more than six paid (sick) leave allowance days during five of the ten years preceding the severance of employment. In addition, each eligible teacher must have accumulated at least 80 days in their sick leave allowance bank.

Secretaries are provided with 15 sick days per year. An unlimited number of days can be accumulated. Upon retirement, the School District will reimburse a maximum of 35 days at rates ranging from \$20 to \$40 per day. Eligible secretaries must have ten or more years of service in the School District and have not used more than six paid (sick) leave allowance days during five of the ten years preceding the severance of employment. In addition, each eligible secretary must have accumulated at least 130 days in their sick leave allowance bank.

Custodians are provided with 15 sick days per year. An unlimited number of days can be accumulated. Upon retirement, the School District will reimburse a maximum of 50 days at the custodian's daily rate. Eligible custodians must have ten or more years of service in the School District and have accumulated at least 50 days in their sick leave allowance bank.

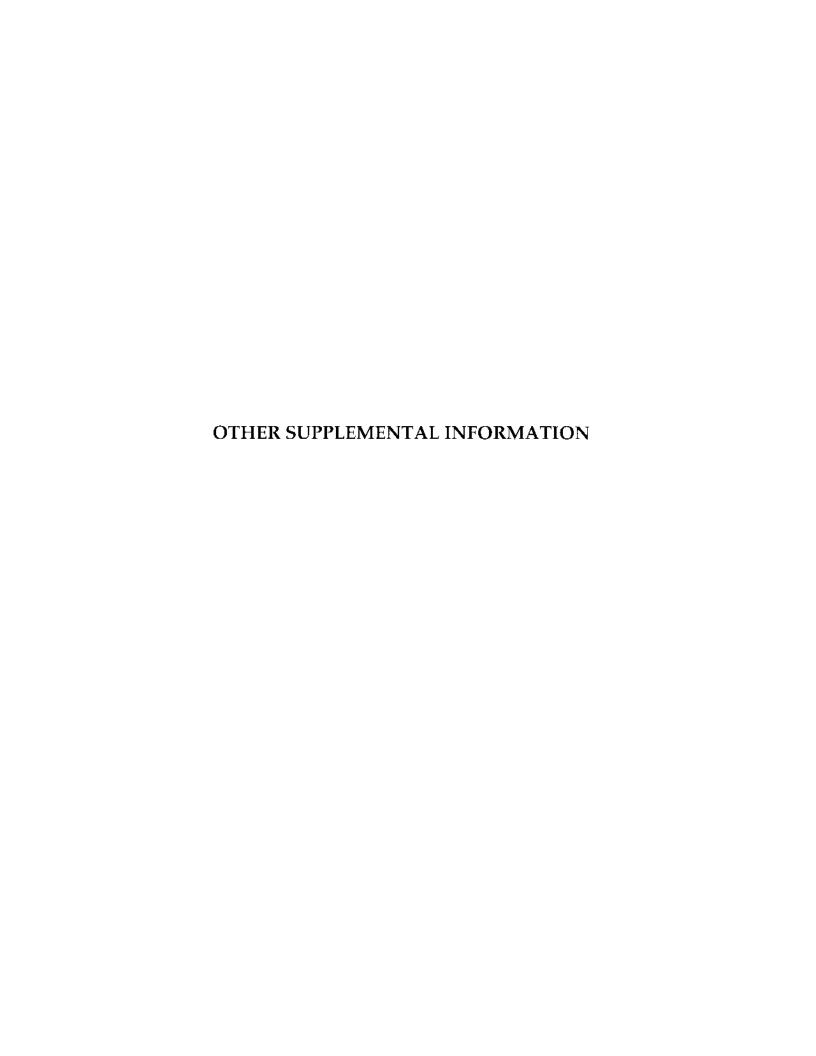
Bus drivers are provided with 15 sick days per year. An unlimited number of days can be accumulated. Upon retirement, the School District will reimburse accumulated days exceeding 100 at the rate of 50% of the average daily rate of pay at the time of retirement. Eligible bus drivers must have ten or more years of service in the School District and have accumulated at least 100 days in their sick leave allowance bank.

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REQUIRED SUPPLEMENTARY INFORMATION

# REQUIRED SUPPLEMENTAL INFORMATION BUDGETARY COMPARISON SCHEDULE - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2006

		Original Budget		Final Budget		Actual	Ov	ariance er (Under) al Budget
Revenues								
Local sources								
Taxes	\$	24,235,571	\$	24,057,609	\$	23,962,765	\$	(94,844)
Interest		100,000		300,000		380,766		80,766
Other sources		2,350,100		2,507,733		2,573,854		66,121
State sources - state school aid								
Restricted		2,926,979		2,427,340		2,190,376		(236,964)
Unrestricted		31,654,087		32,196,513		32,253,939		57,426
Federal sources								
Restricted grants		1,285,801		1,388,109		1,293,743		(94,366)
Payments from other schools and								
intermediate school districts		4,949,399		5,133,566		5,121,074		(12,492)
Proceeds from sale of fixed assets		<u>-</u>		-		34,248		34,248
Total revenues		67,501,937		68,010,870		67,810,765		(200,105)
Expenditures								
Instructional		41,844,523		41,968,101		41,643,271		(324,830)
Supporting services		24,075,396		24,397,867		24,289,388		(108,479)
Community services		2,181,396	_	2,187,763	_	2,134,914		(52,849)
Total expenditures		68,101,315		68,553,731		68,067,573		(486,158)
Other Financing Sources (Uses)								
Other financing sources		250,000		250,000		250,000		-
Operating transfers - out		(707,601)		(713,100)		(686,388)		26,712
Payments to other governmental and								
not-for-profit entities - subgrantee								
relationships only		-		-		(8,286)		(8,286)
Payments to other governmental units		(674,995)		-		-		-
Principal and interest payments on loans		(146,014)		(91,587)		(91,587)		<u> </u>
Total other financing sources (uses)		(1,278,610)	_	(554,687)		(536,261)		18,426
Net Change in Fund Balance		(1,877,988)		(1,097,548)		(793,069)		304,479
Fund Balance - July 1, 2005	_	11,843,973		11,843,973		11,843,973		-
Fund Balance - June 30, 2006	<u>s</u>	9,965,985	<u>\$</u>	10,746,425	<u>s</u>	11,050,904	<u>\$</u>	304,479



# OTHER SUPPLEMENTAL INFORMATION COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2006

### **ASSETS**

	Special Revenue Funds					Debt Service Funds			
	Cafeteria			Athletic		1993	1997		
		Fund		Fund	Debt Fund		Debt Fund		
Cash and cash equivalents	s	851,858	\$	-	\$	344,823	s	202,069	
Receivables									
Accounts		42,624		-		-		-	
Taxes		-		-		98,828		28,027	
Due from other funds		-		35,172		-		-	
Inventories		36,932		-		-		-	
Prepaid expenses		19,427		_		-			
Total assets	\$	950,841	<u>\$</u>	35,172	<u>5</u>	443,651	\$	230,096	
LIABIL	ITIES	AND FUN	D BAI	LANCES					
Salaries payable	\$	11,352	\$	-	S	-	\$	-	
Accounts payable		78,717		13,496		-		-	
Deferred revenue		51,019		21,676		38,343		9,657	
Due to other funds		241,087							
Total liabilities		382,175		35,172		38,343		9,657	
Fund balances		568,666				405,308		220,439	
Total liabilities and fund balances	\$	950,841	\$	35,172	<u>s</u>	443,651	\$	230,096	

Debt Service Funds							Capital Projects Funds						
1998 Debt Fund		2001 Debt Fund				2005 Debt Fund		2001 Capital Projects Fund				Total	
ş	235,468	\$	61,768	S	882,881	\$	156,690	s	824,052	ş	156,083	s	3,715,692
	31,817		- 140,435		- 76,106		- 12,946		- -		- 27,167		42,624 415,326
	-		-		-		-		-		-		35,172
	-		-		-		-		-		-		36,932
	-										-		19,427
\$	267,285	<u>s</u>	202,203	\$	958,987	\$	169,636	\$	824,052	<u>s</u>	183,250	<u>s</u>	4,265,173
\$	-	\$	-	s	-	\$	-	\$	-	s	_	S	11,352
	-		-		-		-		128,098		502		220,813
	13,682		46,134		27,869		1,341		-		9,278		218,999
													241,087
	13,682		46,134		27,869		1,341		128,098		9,780		692,251
	253,603		156,069		931,118		168,295		695,954		173,470		3,572,922
<u>s</u>	267,285	\$	202,203	\$	958,987	<u>s</u>	169,636	S	824,052	<u>\$</u>	183,250	<u>\$</u>	4,265,173

# OTHER SUPPLEMENTAL INFORMATION COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2006

	Special Re	venue Funds	Debt Service Funds				
	Cafeteria Athletic Fund Fund		1993 Debt Fund	1997 Debt Fund			
Revenues							
Local sources							
Taxes	\$ -	\$ -	\$ 3,089,078	S 928,420			
Interest	65,824	-	68,930	17,506			
Cafeteria sales	2,131,676	-		-			
Other sources	-	93,611	-	-			
State sources - state school aid	118,523	-	-	-			
Federal sources	174,316	·					
Total revenues	2,490,339	93,611	3,158,008	945,926			
Expenditures							
Supporting services	2,326,551	779,999		-			
Buildings and additions	-	-	-	-			
Capital outlay	-	-	-	-			
Principal	-	-	1,273,399	80,000			
Interest and fees	-	-	1,566,601	787,240			
Other							
Total expenditures	2,326,551	779,999	2,840,000	867,240			
Excess of Revenues Over (Under) Expenditures	163,788	(686,388)	318,008	78,686			
Other Financing Sources (Uses)							
Operating transfers - in	-	686,388					
Net Change in Fund Balances	163,788	-	318,008	78,686			
Fund Balances - July 1, 2005	404,878	<u> </u>	87,300	141,753			
Fund Balances - June 30, 2006	\$ 568,666	<u>s</u>	\$ 405,308	<u>\$ 220,439</u>			

Debt Service Funds					Capital Projects Funds			Funds					
	1998		2001 2002		2005		20	001 Capital	2001 Sinking				
	Debt Fund	I	Debt Fund	Debt Fund		Debt Fund		Projects Fund		Fund			Total
\$	1,050,969	\$	5,455,187	\$	2,791,403	\$	669,451	\$	-	\$	1,034,903	\$	15,019,411
	24,985		92,748		62,793		8,754		122,426		16,965		480,931
	-				-		-		-		-		2,131,676
	-		-		-		3,813		-		-		97,424
	-		-		-		-			-		118,523	
					-		-				-	P0.45_0	174,316
	1,075,954		5,547,935		2,854,196		682,018		122,426		1,051,868		18,022,281
	_		_		_		_		_		_		3,106,550
	_		_		_		_		3,345,293		_		3,345,293
	-		_		_		_		2,053,713		1,497,526		3,551,239
	890,000		2,735,000		1,275,000		_		-		-		6,253,399
	83,775		3,310,436		1,120,008		539,931		-		-		7,407,991
			-					_	18,426			_	18,426
	9 <b>7</b> 3,775		6,045,436		2,395,008		539,931	_	5,417,432		1,497,526	_	23,682,898
	102,179		(497,501)		459,188		142,087		(5,295,006)		(445,658)		(5,660,617)
	-		-		-		_		-		-		686,388
	<del></del>												
	102,179		(497,501)		459,188		142,087		(5,295,006)		(445,658)		(4,974,229)
	151,424		653,570		471,930		26,208		5,990,960	_	619,128		8,547,151
<u>s</u>	253,603	\$	156,069	\$	931,118	<u>s</u>	168,295	\$	695,954	\$	173,470	\$	3,572,922

# ANALYSIS OF 2005 TAX LEVIES AND SUMMARY OF DELINQUENT TAXES

# ANALYSIS OF 2005 TAX LEVIES FOR THE YEAR ENDED JUNE 30, 2006

Tax Rates:				
General Fund				
Homestead				0.5770
Hold Harmless				3.5662 0.9800
Recreational				
Sinking Fund				0.4932
State Millage				6.0000
Total homestead				11.0394
Non-Homestead				
General Operating				18.0000
Recreational				0.9800
Sinking Fund				0.4932
State Millage				6,0000
Total non-homestead				25.4732
Debt Fund				
1993 Debt				1.4800
1997 Debt				0.4500
1998 Debt				0.5000
2001 Debt				2.6000
2002 Debt				1.3300
2005 Debt				0.3200
Total debt fund				6.6800
Total tax rate - Homestead Total tax rate - Non-Homestead				17.7194 32.1532
				J2.1.7.12
Taxable Values:				
City of Novi				5 2,124,073,840
City of Wixom				2,353,170
Total taxable values				<u>5 2,126,427,010</u>
	Operating	Sinking Fund	Debt	<u>Total</u>
Taxes Levied				
City of Novi	S 23,854,815	\$ 1,032,696	S 13,955,227	S 38,842,738
City of Wixom	44,664	1,161	15,720	61,545
•				
Total taxes levied	23,899,479	1,033,857	13,970,947	38,904,283
Taxes Collected				
City of Novi	23,319,555	1,012,743	13,675,101	38,007,399
City of Wixom	44,664	1,161	<u> 15,720</u>	61,545
Total taxes collected	23,364,219	1,013,904	13,690,821	38,068,944
Delinquent Taxes				
City of Novi	§535,260	<u>\$ 19,953</u>	\$ 280,126	\$835,339
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# SUMMARY OF DELINQUENT TAXES FOR THE YEAR ENDED JUNE 30, 2006

	General Fund		Sinking Fund		Debt <u>Fund</u>			Total
Balance - July 1, 2005	\$	462,177	\$	14,780	\$	218,483	\$	695,440
Additions 2005 delinquent taxes		535,260		19,953		280,126		835,339
Deductions								
Delinquent tax collections		118,683		3,111		42,554		164,348
Prior year taxes written-off		131,753	_	4,455		67,898		204,106
Balance - June 30, 2006	<u>s</u>	747,001	<u>\$</u>	27,167	<u>\$</u>	388,157	<u>\$</u>	1,162,32 <u>5</u>

# NOVI COMMUNITY SCHOOL DISTRICT, MICHIGAN

# SINGLE AUDIT REPORTING PACKAGE

JUNE 30, 2006



# To the Board of Education of the Novi Community School District, Michigan

We have audited the financial statements of the governmental activities, major funds, and the aggregate remaining fund information of the Novi Community School District, Michigan as of and for the year ended June 30, 2006, and have issued our report thereon dated September 21, 2006, which was unqualified. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

# Compliance

As part of obtaining reasonable assurance about whether the financial statements of the governmental activities, major fund, and the aggregate remaining fund information of the Novi Community School District, Michigan are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings and Questioned Costs as item 02-1.

# Internal Control Over Financial Reporting

In planning and performing our audit, we considered Novi Community School District, Michigan's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

# DOEREN MAYHEW

This report is intended solely for the information and use of the Board of Education, management, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Journ Mayhur DOEREN MAYHEW

September 21, 2006 Troy, Michigan



To the Board of Education of the Novi Community School District, Michigan

# Compliance

We have audited the compliance of the Novi Community School District, Michigan with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2006. Novi Community School District, Michigan's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Novi Community School District, Michigan's management. Our responsibility is to express an opinion on Novi Community School District, Michigan's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Novi Community School District, Michigan's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Novi Community School District, Michigan's compliance with those requirements.

As described in item 02-1 in the accompanying Schedule of Findings and Questioned Costs, Novi Community School District, Michigan did not comply with requirements regarding special tests and provisions that are applicable to Special Education. Compliance with such requirements is necessary, in our opinion for Novi Community School District, Michigan to comply with the requirements applicable to those programs.

In our opinion, except for the noncompliance described in the preceding paragraph, Novi Community School District, Michigan complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2006.

# DOEREN MAYHEW

# Internal Control Over Compliance

The management of Novi Community School District, Michigan is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs.

In planning and performing our audit, we considered Novi Community School District, Michigan's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

# Schedule of Expenditures of Federal Awards

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements of the Novi Community School District, Michigan. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements of the Novi Community School District, Michigan. The combining and individual non-major fund financial statements and the Schedule of Expenditures of Federal Awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Education, management, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specific parties.

DOEREN MAYHEW

Down Maylun

September 21, 2006 Troy, Michigan

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS JUNE 30, 2006

## SECTION I

### SUMMARY OF AUDITOR'S RESULTS

- 1. The auditor's report expresses an unqualified opinion on the financial statements of the governmental activities, major funds, and the aggregate remaining fund information of Novi Community School District, Michigan.
- No reportable conditions were noted on the internal control over financial reporting.
- 3. No material instances of noncompliance were noted during the general purpose financial statements audit.
- 4. No reportable conditions were noted on the internal control over major federal awards programs.
- 5. The auditor's report on the compliance for the major federal awards programs for Novi Community School District, Michigan expresses a qualified opinion.
- 6. Audit findings or questioned costs per Section 510(b) of Circular A-133 relative to major federal awards programs for Novi Community School District, Michigan were noted.
- 7. The program tested as a major program included: Federal Assistance for the Education of Handicapped Persons Special Education, CFDA No. 84.027.
- 8. Total federal expenditures amounted to \$1,468,059. One individual program exceeded \$300,000 in expenditures. Therefore, there was one Type A program: Federal Assistance for the Education of Handicapped Persons Special Education, CFDA No. 84.027. Novi Community School District, Michigan had two programs that expended between \$300,000 and \$100,000, which would be considered Type B programs. The low risk Type B programs were the Title II, Part A Program CFDA No. 84.367 and the National School Lunch Program CFDA No. 10.555. No Type B programs were selected for testing.
- 9. The Novi Community School District, Michigan does not qualify as a low-risk auditee.

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SCHEDULE OF FINDINGS AND QUESTIONED COSTS JUNE 30, 2006

**SECTION II** 

FINDINGS - FINANCIAL STATEMENTS AUDIT

None noted.

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# SCHEDULE OF FINDINGS AND QUESTIONED COSTS JUNE 30, 2006

## SECTION III

FINDINGS - FEDERAL AWARDS AUDIT

02-1 Reportable Condition

# **Finding Type**

Material noncompliance.

# Federal Program

U.S. Department of Education, passed through the Oakland County Intermediate School District, Special Education, CFDA #84.027.

# **Criteria**

Pursuant to the Michigan Administrative Rules for Special Education, Section R 340.1721d, Rule 21e (2) (b) an Individual Education Plan (IEP) must be prepared for all special education students annually.

## Condition

One participant in the special education program did not have a current IEP in their file.

# Recommendation and Response

We recommend, and the Novi Community School District, Michigan concurs, that current IEP's should be filled out for each participant in the special education program. At the beginning of each school year, the files of all students in the program should be reviewed and verified that the proper documentation is present.

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# CORRECTIVE ACTION PLAN FOR THE YEAR ENDED JUNE 30, 2006

## SECTION IV

### FINDING NUMBER 02-1

Responsible Individual: James Koster

Corrective Action Planned: Management will ensure that an IEP is completed

for each participant in the special education program. Management will also ensure that the files of all special education participants are reviewed at the beginning of each school year to

verify that proper documentation is included.

Management's Response: Management agrees with the finding and the

recommendation.

Anticipated Completion Date: June 30, 2007

# SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2006

SECTION V

FINDING - FEDERAL AWARDS AUDIT

Department of Education

Finding 02-1

# Condition

During our testing, we noted that one participant in the special education program did not have a current IEP in their file pursuant to the Michigan Administrative Rules for Special Education, Section R 340.1721d, Rule 21e (2) (b).

# Recommendation and Response

We recommended, and the Novi Community School District, Michigan concurred, that current IEP's should be filled out for each participant in the special education program. At the beginning of each school year, the files of all students in the program should be reviewed to verify that the proper documentation was included.

# **Current Status**

No change in status.

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	Federal CFDA Number	Program Award/ Amount	Accrued (Deferred) Revenue at 7/1/05	Prior Year <u>Expenditures</u>	Adjustments	Current Year Receipts	Revenue <u>Recognized</u>	Expenditures 7/1/05 - 6/30/06	Accrued (Defencd) Revenue at 6/30/06
U.S. Department of Education - Passed Through Michigan Department of Education									
Title V, Part A - Innovative Education Program Strategies									
050250-0506 Regular	84.298	\$ 2,506	,	- <del></del>	45	s 2,506	\$ 2,506	\$ 2,506	- \$
Total Title V, Part A - Innovative Education Program Strategies		2,506	1	ı	ı	2,506	2,506	2,506	1
Title II, Part A - Teacher/Principal Training and Recruiting									
050520-0405 Regular 050520-0506 Carryover 060520-0506 Regular	84.367 84.367 84.367	126,303 2,174 125,747	43,418	68,540	1 1 1	99,008 2,174 26,960	55,589 2,174 81,512	55,589 2,174 81,512	- 54 <u>,552</u>
Total Title II, Part A - Teacher/Principal Training and Recruiting		254,224	43,418	68,540	ı	128,142	139,275	139,275	54,532
Title III - Limited English Proficiency									
050580-0405 Regular 050580-0506 Regular 060580-0506 Regular	84.365A 84.365A 84.365A	80,594 21,758 109,018	12,659	36,483		35,012 19,547 17,579	22,353 21,757 41,569	22,353 21,757 41,569	2,210 2,3,990
Total Title III - Limited English Proficiency		211,370	12,659	36,483		72,138	85,679	85,679	26,200

See Notes to the Schedule of Expenditures of Federal Awards

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

ued rred) iue at /06			5,206	5,206		11,484	11,484
Accrued (Deferred) Revenue at 6/30/06			<b>&amp;</b>				
Expenditures 7/1/05 - 6/30/06			14,223	14,223		47,427	47,427
Ex Revenue Recognized			- S 14,223	14,223		47,427	47,427
Current Year Receipts B			\$ 2,285 \$ 9,017	11,302		35,943	35,943
Adjustments				1			•
Prior Year Expenditures A			15,278 \$	15,278			•
Accrued (Deferred) Revenue at 7/1/05			2,285 \$	2,285			
Program Award/ I Amount			15,278 \$	30,871		48,000	48,000
Federal CFDA <u>Number</u>			84.186A \$ 84.186A			84.002A	
Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	<u>U.S. Department of Education - Passed Through</u> <u>Michigan Department of Education</u> - Continued	Federal Drug-Free Schools and Communities	052860-0405 Regular 062860-0506 Regular	Total Federal Drug-Free Schools and Communities	Title II - Adult Education and Literacy	051130-510605	Total Title II - Adult Education and Literacy

See Notes to the Schedule of Expenditures of Federal Awards

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

Accrued (Deferred) 5 - Revenue at 6/30/06		19,300 6,812	19,300 6,812		4,713 4,713 8,455 8,455	13,168 13,168	321,578 117,421
Expenditures 7/1/05 - 6/30/06		<del>⇔</del>	-			1	32
Revenue Recognized		\$ - 19,300	19,300		4,713 8,455	13,168	321,578
Current Year Receipts		\$ 2,685	15,173		1 1		265,204
Adjustments		· ·	ı		1 1		1
Prior Year Expenditures		26,243	26,243				146,544
Accrued (Deferred) Revenue at 7/1/05		\$ 2,685 \$	2,685				240,19
Program Award/ Amount		\$ 27,600 9	46,900		4,713 8,455	13,168	607,039
Federal CFDA Number		84.002A 84.002A			84.938 84.938	·	
Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	U.S. Department of Education - Passed Through  Michigan Department of Education - Continued  Findish Literacy and Civics Education	051120-5500624 061120-6500625	Total English Literacy and Civics Education	Emergency Impact Aid - Hurncane Katrina Relief	064120-1 064120-NONP	Total Entergency Impact Aid - Hurricane Katrina Relief	Total U.S. Department of Education - Passed Through Michigan Department of Education

See Notes to the Schedule of Expenditures of Federal Awards

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

Accrued (Deferred) Revenue at 6/30/06			\$	261,303		11,597	11,597	272,900	390,321
Expenditures 7/1/05 - 6/30/06			\$ - 902,396 29,907	932,303		25,691	25,691	\$66/256	1,279,572
Revenue <u>Recognized</u>			s - 902,396 29,907	932,303		25,691	25,691	957,994	1,279,572
Current Year Receipts			\$ 21,809 4,882 641,198 29,802	169'269		13,569 14,094	27,663	725,354	990,558
Adjustments			y, , , , , ,	1		. 1	1	'	ı
Prior Year Expenditures			\$ 861,824	866,706		27,768	27,768	474,474	1,041,018
Accrued (Deferred) Revenue at			\$ 21,809 4,882	26,691		13,569	13,569	40,260	101,307
Program Award/ Amount			\$ 861,824 9,210 902,396 29,907	1,803,337		31,271 29,297	60,568	1,863,905	2,470,944
Federal CFDA Number	10	pad	84.027 84.027A 84.027 84.027			84.048 84.048			
Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	U.S. Department of Education - Passed Through Michigan Department of Education - Passed Through Oakland County Intermediate School District	Federal Assistance for the Education of Handicapped Persons - Special Education	050450 Flowthrough 050490 Capacity Building 060450 Flowthrough 060460 Preschool	Total Federal Assistance for the Education of Handicapped Persons - Special Education	Vocational Education - Basic Grants to States (Perkins III)	053520-501218 Regular 063520-601218 Regular	Total Vocational Education - Basic Grants to States (Perkins III)	Total U.S. Department of Education – Passed Through Michigan Department of Education - Passed Through Oakland County Intermediate School District	Total U.S. Department of Education

See Notes to the Schedule of Expenditures of Federal Awards

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

ued rred) nue at /06			1,974	1,974			1 1	
Accrued (Deferred) Revenue at 6/30/06			\$					
Expenditures 7/1/05 - 6/30/06			2,165	2,165			4,474	12,006
Ex Revenue Recognized			2,165	2,165			4,474 7,532	12,006
Current Year Receipts R			- 191	191			4,474 7,532	12,006
<u>Adjustments</u>				•			1 1	ı
Prior Year Expenditures <u>A</u>			· ·	•			1 1	1
Accrued (Deferred) Revenue at 7/1/05			s - s					ı
Program Award/ Amount			\$ - 8	2,165			4,474	12,006
Federal CFDA Number			93.778 93.778				97.00 <b>4</b> 97.00 <b>4</b>	
Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	U.S. Department of Health and Human Services - Passed Through Michigan Department of Community Health	Medicare Catastrophic Coverage Act	Outreach Project 05 Transportation	Total U.S. Department of Health and Human Services - Passed Through Michigan Department of Community Health	Office for Domestic Preparedness - Passed Through Michigan State Police	2003 State Homeland Security Grant Program - Part II	Part II, Equipment Part II, Equipment	Total Office for Domestic Preparedness - Passed Through Michigan State Police

See Notes to the Schedule of Expenditures of Federal Awards

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

Accrued (Deferred) Revenue at 6/30/06		210	24,997	,	1	25,207	417,502
R R		<del>60</del>					<del>57</del> 1
Expenditures 7/1/05 - 6/30/06		2,342	129,974	5,407	36,593	174,316	1,468,059
		S					Ś
Revenue Recognized		2,342	- 129,974	5,407	36,593	174,316	\$ 1,468,059
<b>×</b>		55 ×	٥.		(C)	יטו	
Current Year Receipts		2,132	20,586 104,977	5,407	36,593	269'691	\$ 1,172,450
<u>t</u> :		97			ĺ	, 1	37
Adjustments		•	1 1	•		4 -	:
		S					₩.
Prior Year Expenditures		1 7	113,444 -	•	1	113,444	\$ 1,154,462
Exp		<del>90</del>					£\$
Accrued (Deferred) Revenue at 7/1/05		- 90	20,586	•	1	20,586	\$ 121,893
Re C		₩.					<del>-2-</del>
Program Award/ Amount		\$ 2,342	113,444 129,974	5,407	36,593	287,760	\$_2,2,772,875
뇌					'	•	<del></del>
Federal CFDA Number		10.553	10.555	10.550	10.550		
Federal Grantor/ Pass-Through Grantor Program Title/Grantor's Number	U.S. Department of Agriculture - Passed Through Michigan Department of Education	National School Breakfast Program 05-06	National School Lunch Program (94-05 National School Lunch Program 05-06	Donated Food Commodities - Bonus	Donated Food Commodities - Entitlement	Total U.S. Department of Agriculture - Passed Through Michigan Department of Education	Total all programs

See Notes to the Schedule of Expenditures of Federal Awards

# NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2006

## Note 1 - Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal financial assistance and federal cost-reimbursement contracts of the Novi Community School District, Michigan. Management has reported the expenditures in the Schedule of Expenditures of Federal Awards equal to those amounts reported in the annual cost reports. Novi Community School District, Michigan receives federal awards indirectly through pass-through entities.

Except for the current year receipts column, which is presented on the cash basis of accounting, federal program expenditures included in the accompanying schedule are presented on the modified accrual basis of accounting. The modified accrual basis of accounting is also used for the general purpose financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.

Inventory values are based on the USDA value for donated food commodities. Reported commodity receipts values were computed using the Recipient Entitlement Balance Report and other district records. Spoilage or pilferage, if any, is included in expenditures.

# Note 2 - Major Programs

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

## Note 3 - Form R1720

Management has utilized the Grant Section Auditors Report (Form R7120) in preparing the Schedule of Expenditures of Federal Awards. The amounts on the R7120 are included on the Schedule of Expenditures of Federal Awards.

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